THE FOCUS OF VVMF IS TO HONOR, PRESERVE, AND EDUCATE. We honor the service of all, preserve the memory of those who died during the war and since returning home, and educate all generations about the lasting impact of the war.

At VVMF, we see the impact of the Vietnam War every day. I learn something new every time I “work” The Wall for a few hours or go out on the road with The Wall That Heals. I learn from every visitor I meet. From the families we speak to who lost a loved one and never recovered from that loss, to the veterans who returned home and were treated poorly and have never gotten over it, the impact is all around us. Our job is to make sure that current and future generations understand that impact.

In the past year, we reached many milestones. We added thousands of photos to our Wall of Faces collection, bringing the number of photos needed down to less than 10,000. We upgraded the mobile education center exhibit by adding three large digital displays. In the campaign to build the Education Center at The Wall, we received support large and small from across the country – and the world. We made our first visit to West Point with The Wall That Heals in October. On Veterans Day, we commemorated the 50th anniversary of the battle of Ia Drang with many Ia Drang veterans in attendance.

It’s only because of your support that we can continue to honor, preserve and educate every day. I hope you’ll take a look at the incredible work that VVMF was able to do in 2016 because of your support. We expanded our reach across the country and online and impacted more veterans and their families than ever.

We’ll be commemorating the 35th anniversary of The Wall in 2017 and we expect great things to come with that. With your support, we can continue to ensure that our nation’s Vietnam veterans will never be forgotten.

JIM KNOTTS, PRESIDENT and CEO of VVMF
EVERY DAY WE HONOR THE SACRIFICE of those service members who gave all in Vietnam and the service of the Vietnam veterans who returned home.

• On Memorial Day and Veterans Day – the days that our nation sets aside to honor service and sacrifice - VVMF hosts thousands of attendees at our annual Observances at The Wall. Special commemorations in the past year included the 50th anniversary of the battle of Ia Drang. Many of the veterans who were part of that battle joined us at The Wall on Veterans Day.

• The In Memory program continues to grow at a rapid pace. In 2016, 312 service members whose lives were cut short as a result of their service in Vietnam were inducted into the In Memory Honor Roll. That is double the number from the previous year’s ceremony.

All of these ceremonies are made possible through the support of our generous donors.
THE WALL THAT HEALS
THE WALL THAT HEALS is how VVMF can reach out to communities across the country to HONOR their hometown heroes.

- The traveling exhibit visited 35 communities in 2016 spreading The Wall’s healing legacy to hundreds of thousands of veterans and their families who may not be able to travel to Washington.

- The accompanying mobile Education Center gives communities a teaching moment to educate about the lasting impact of the Vietnam War and era.

- A significant upgrade was made in 2016 to the mobile education center that travels as part of The Wall That Heals exhibit. Digital displays were installed that allow us to customize the exhibit for each local site showing photos of service members on The Wall from their area.

- We continued our partnership with the Truckload Carriers Association (TCA) to provide trucking companies and drivers to “Haul The Wall” from community to community.

- A special thanks goes out to USAA as the presenting sponsor for the 2016 tour with additional sponsorship provided by GEICO, FedEx, and DAV Charitable Trust.

The Wall That Heals runs on support from our generous corporate sponsors and individual donors.
IN MEMORY
OF THE MEN AND WOMEN
WHO SERVED IN THE VIETNAM WAR
AND LATER DIED AS A RESULT
OF THEIR SERVICE
WE HONOR AND REMEMBER
THEIR SACRIFICE
IT IS OUR PRIVILEGE TO PRESERVE THE LEGACIES of the more than 58,000 service members whose names are inscribed on The Wall and physically care for the Vietnam Veterans Memorial site in Washington, D.C. which more than 5.6 million people visit each year.

- Each spring, VVMF receives names from the Department of Defense that they’ve determined should be added to the Memorial. In 2016, we added eight names to The Wall. We also changed the status of nine service members who were accounted for the previous year.

- Four times a year, VVMF ensures that the Three Servicemen Statue and In Memory plaque look their best by having an Object Conservator attend to them.

- The care of the lawn around the Memorial and the printing of new directories are also part of VVMF’s care and preservation efforts for the site.

Through the support of our generous donors, VVMF can facilitate and fund these changes to the Memorial and provide for the preservation of the Memorial site for generations to come.
VVMF FEELS IT IS CRITICAL to EDUCATE current and future generations on the lasting impact of the Vietnam War and era.

• VVMF’s third annual student video contest focused on the question: How did the Vietnam War change our country? Students were encouraged to take a hard look at history, speak to a veteran, or ask someone who lived through the era. Elise Lutz, a 12th grader from Raleigh, N.C., was named the winner and was a special guest at the Memorial Day Observance at The Wall.

• VVMF’s high school-level curriculum, Echoes from The Wall, continues to expand across the country. Available free-of-charge and complete with background readings, in-class and extension activities and lecture presentations, the materials focus on four areas of impact: social, military, media and politics.

• Following up on a successful first-ever Girl Scout Day at The Wall in 2015, VVMF held two Girl Scout Days at The Wall in 2016 and welcomed nearly 400 Junior and Brownie Girl Scouts to The Wall. Veterans led the Scouts in activities to earn badges.

VVMF can continue these educational efforts because of generous supporters across the country.
With each war new changes to the military, changes that sometimes reflect broader society.

The Vietnam War was fought by a young, largely working-class force which represented a shift from previous wars in which non-combat jobs were filled by men and women from earlier, more rural demographics. The demography of those who served in the military today is quite different, with women and minorities making up an increasing proportion of the ranks.

Discuss the following questions:

1. What was the makeup of the US Military in Vietnam?
2. How has the makeup of the US Military changed since then?
3. What factors do you think have contributed to these changes?
THE NEXT STEP IN VVMF’S MISSION TO EDUCATE is the Education Center at The Wall. Currently in the fundraising stages, many exciting developments happened in the last year. With all necessary approvals now in hand, only raising the required funds stands in the way of starting construction.

- In 2016, the capital campaign received significant support from the Republic of Korea and the Federation of Korean Industries. During the Vietnam War, the Republic of Korea sent 320,000 soldiers to fight alongside the Americans and more than 5,000 Koreans lost their lives.

- Tremendous progress was made in the campaign to find a photo of every service member on The Wall. Nine additional states – Colorado, Hawaii, Idaho, Maryland, Nebraska, Nevada, Oregon, Utah and Washington – were completed. These photos, currently displayed online in VVMF’s Wall of Faces, will be displayed in the future at the Education Center at The Wall. By September of 2016, less than 10,000 service members remain with no photo on the Wall of Faces.

- VVMF’s curatorial staff continues to curate and research items for the virtual collection of Items left at The Wall and the future Education Center. More than 1,000 items are now part of the virtual collection.

Just like The Wall, the Education Center can only be built from private funds from VVMF’s generous supporters.
## STATEMENT OF ACTIVITIES - Year Ended September 30, 2016

### Revenue and support:

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<thead>
<tr>
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### Expenses:

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<td>370,694</td>
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<td>The Wall That Heals</td>
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** Totals**
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<th>Education Center</th>
<th>Ceremonies and Events</th>
<th>The Wall That Heals</th>
<th>Education Programs</th>
<th>Memorial Maintenance</th>
<th>Total Programs</th>
<th>Fundraising</th>
<th>General and Administrative</th>
<th>Indirect Costs</th>
<th>Total Supporting Services</th>
<th>2016 Total Expenses</th>
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LEGACY OF SERVICE
The Republic of Korea
Alan B. and Christine Buckelew
Heisley Family Foundation
NewDay USA
Seminole Gaming
USAA

LEADERSHIP BENEFactors
American Gold Star Mothers, Inc.
FedEx Corporation
GEICO
Red McCombs
Time Warner Inc.
TriWest Healthcare Alliance

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HEROES GUILD

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Donald E. Graham
The Tom and Edwina Johnson Foundation
JP Morgan Chase & Co.
Ambassador Robert M. Kimmitt

Bill Nelson
The Honorable Terrence O'Donnell Esq.
Edie Morad Ross
Stancorp Financial Group
Tawani Foundation
Vietnam Veterans of America
VALOR CLUB

Aleda Ahlgren
Steven Anderson
Ardelle Associates, Inc.
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Michael Beasley
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